

TABLE—CHECKLIST AND INDICATORS TO TRACE PROGRESS ON GOOD GOVERNANCE IN BORDERLINE COUNTRIES

	Action	Indicator	Benchmark Country
Reduce Opportunity			
Natural Resources	Private management with public share of proceeds established by broad consultation and transparently spent	Public report on spending revenues from natural resources	Botswana (EITI)
Administrative Discretion	<ul style="list-style-type: none"> • Reduce red tape and enforce equal treatment • Ombudsman also auditor and controller • Make resources transparent through e-govt 	<ul style="list-style-type: none"> • Ease of doing business; indicators of equal treatment • Cases solved administratively/cases solved through prosecution • E-services as % as total public services 	Georgia Chile Estonia
Public Spending	Public spending concentrated on areas such as health, education, research and innovation with infrastructure funded mostly through private-public partnerships (FDI)	Existence of e-portal on online tracking expenses for national and local government procurement	Uruguay
Formalization	<ul style="list-style-type: none"> • Tax simplification • Tax collection by private agents also • E-payments facilitation 	<ul style="list-style-type: none"> • Time of paying taxes • % increase in collection rate yearly 	Uruguay
Increase Constraints			
Judicial Independence	Tenure, appointment and sanctioning of magistrates entrusted to magistrates’ bodies only with validation by two-thirds of upper chamber	<ul style="list-style-type: none"> • WEF Judiciary independence (perception of businessmen) • Successful litigations against government 	Chile Botswana Taiwan
Civil Society	Ease of registering, “sunshine” laws for public consultations, civil society component in every donor program, separate or combined with assistance to government, conditions on participatory budgeting, auditing or evaluations	<ul style="list-style-type: none"> • Number of NGOs • % public consultations from total new legal drafts or policies • Existence and traffic of watchdog websites • Number Facebook users 	Estonia
Freedom of the Media	<ul style="list-style-type: none"> • No government regulation for media except anti-trust or cartel legislation • Political conditionality from international community related to media freedom 	<ul style="list-style-type: none"> • Media sustainability indicators • News readership/audience 	Estonia
Empowered Citizens	<ul style="list-style-type: none"> • IT investment in education, training for educators • Freedom of Internet 	<ul style="list-style-type: none"> • Internet connections per household • Facebook users per country • % citizens using e-services 	South Korea Estonia

*Alina Mungiu-Pippidi, “The Quest for Good Governance: Learning from Virtuous Circles,” *Journal of Democracy* 27 (January 2016): 96–110.